The following competencies have been identified as those that best separate superior from satisfactory job performance in the class of **FORENSIC PRINT SPECIALIST**. (Numbers refer to the order of competencies in the Competency Bank.)

4. Analytical Ability
6. Attention to Detail
7. Self-Management
20. Job Knowledge
40. Credibility
44. Follow Written Directions
45. Oral Communication
47. Written Communication

On the following pages are descriptions of each competency, including a definition, the level of the competency required for the class (italicized, bolded, and underlined), examples of behavioral indicators, and satisfactory and superior performance levels.
4. **ANALYTICAL ABILITY** – Identifies, obtains, and evaluates relevant information to establish relationships or patterns, cite causes, and reach logical conclusions.

**Level of Competency Required by Job:**

**Level 1:** Recognize similarities/differences in current situation to those previously encountered and is guided accordingly. Apply existing policies correctly. Ask pertinent questions or otherwise seek additional information to formulate appropriate response.

**Level 2:** Consider multiple, varied factors when evaluating a situation or issue. Seek additional information to provide further insight. Reach conclusions that logically follow from the information obtained.

**Level 3:** Consider a multitude of diverse factors, their interrelationships, the perspectives of others, alternative courses of action and their likely ramifications when evaluating information to reach a conclusion.

**Examples of Behavioral Indicators:**

- Obtains the necessary amount of relevant information.
- Recognizes the impact of each type of information on conclusions.
- Evaluates the quality/source of information when considering it.
- States the shortcomings of the information and, therefore, the analysis.

**Performance Levels:**

**Satisfactory**

Recognizes available relevant information, seeks additional information to consider, and reaches a conclusion. Provides sound, convincing justification for conclusions, citing relevant data and facts.

**Superior**

Uses a great deal of existing and obtained information and data to develop and evaluate alternatives and arrive at a final conclusion. Provides compelling arguments in support of conclusions.
6. **ATTENTION TO DETAIL** – Extremely careful in addressing all aspects of each work assignment in order to produce “completed staff work” and/or avoid any negative outcomes.

**Level of Competency Required by Job:**

- **Level 1:** Ensure all aspects of work assignment are completed as directed.
- **Level 2:** Verify that each aspect of work assignment is properly completed; make logical inference regarding additional activities that may need to be performed to produce “completed staff work.”

**Level 3:** Include evaluation of final work/work product in its accomplishment; make adjustments as possible to improve.

**Examples of Behavioral Indicators:**

- Carefully checks all aspects of work for completion and accuracy before submitting.
- Identifies errors (for example, typo’s, computations, measurements, application of laws/rules/policies) and corrects them prior to submitting.
- Cross-checks work against available resources.
- Sets up a means of checks and balances to ensure work accuracy.
- Considers changes in final work product to ensure usability by recipient.
- Completes all revisions upon request.

**Performance Levels:**

**Satisfactory**

Ensures that each task accomplished represents “completed staff work.” No remaining details/ inconsistencies for others to address.

**Superior**

All aspects of each task completed are verified to be correct. Identifies any foreseeable consequences of work that may need to be addressed and does so.
7. SELF MANAGEMENT – Organizes and plans for task accomplishment; manages time and works diligently to complete assigned work/fulfill responsibilities.

Level of Competency Required by Job:

Level 1: Order tasks for efficient performance; maintain awareness of time allotted and deadlines in order to ensure they are met.

Level 2: Plan and perform work in a way that maximizes efficient performance; establish and adjust priorities to ensure timely completion of most critical assignments.

Level 3: Allot time to responsibilities proportional to their prominence, priority, and impact.

Examples of Behavioral Indicators:

- Performs only work activities during work hours.
- Alters means of performing work when original approach proves to waste time.
- Keeps a “to do” list (with indication of priority and deadlines, if necessary).
- Requests assistance as necessary when it becomes clear that work will not be completed on time.
- Demonstrates a record of progress with respect to all assignments/responsibilities.
- Uses optimal means of communication for efficiency and effectiveness.

Performance Levels:

<table>
<thead>
<tr>
<th>Satisfactory</th>
<th>Superior</th>
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<td>Conducts self while at work in a manner that ensures work will be completed as scheduled, or provides explanation or secures assistance or adjustment of schedule if it will not be.</td>
<td>Seeks efficiencies in doing work to maximize productivity. Plans work carefully and follows the plan or makes adjustments if it is disrupted. Maintains personal responsibility for all work accomplishment.</td>
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20. JOB KNOWLEDGE – Knows information required to perform a specific job. Includes both widely available courses of study (for example, chemistry, human resources management, graphic arts) and City-specific information (parking regulation and ticketing practices; purchasing procedures; provisions of the City Charter).

Level of Competency Required by Job:

Level 1: Knowledge is concrete, factual, and/or procedural and may be defined by the organization. Situations in which it is applied are quite consistent.

Level 2: Knowledge is substantive and may be defined by an external trade, field, or profession. Situations in which it is applied vary and, as such, require breadth and depth of understanding.

Level 3: Knowledge is abstract, conceptual, and/or complex and may be supported by a well-defined academic discipline or authoritative sources (e.g., laws, ordinances, government guidelines/regulations/codes). Situations in which it is applied may vary greatly or be novel.

Examples of Behavioral Indicators:

- Performs work correctly/avoids technical (job content related) errors.
- Answers technical questions about work accurately.
- Asks few technical questions about the performance of routine work activities.
- Offers advice (“coaching”) to new employees regarding their work.
- Develops training programs for other employees.
- Sought out as a source of information by others.

Performance Levels:

**Satisfactory**

Sufficient job knowledge to perform work correctly independently. Answers technical questions about work correctly.

**Superior**

Expertise in technical job information sufficient to serve as a resource to others. May develop training manuals/programs and/or give internal and/or external presentations related to work.
Job Knowledge Areas

I. LATENT PRINTS

1. Knowledge of fingerprint pattern types such as loops, whorls, and arches sufficient to identify prints.

2. Knowledge of print characteristics such as bifurcations, ending ridges, and enclosures sufficient to compare, identify, or exclude latent prints to inked impressions.

3. Knowledge of investigative procedures such as interviewing victim and witnesses, establishing method of operation, examining crime scene, and determining location, objects, and surfaces to collect latent print evidence.

4. Knowledge of surfaces conducive for the recovery of latent print evidence.

5. Knowledge of how to properly select a testing strategy so that conducting one test does not compromise or destroy subsequent tests for other types of evidence on the same object.

6. Knowledge of techniques to use for obtaining latent prints in a particular circumstance such as photographing and tape-lifting for collecting and preserving prints.

7. Knowledge of appropriate use of powders (i.e., black, silver, and magnetic powder) and brushes (i.e., camel hair, fiberglass, and magnetic) to sufficiently develop latent prints.

8. The ability to identify objects and/or surfaces at a crime scene that may require the use of chemicals to develop latent print evidence for collection.

9. Knowledge of how to photograph latent print evidence sufficient to conduct comparison.

10. The ability to present latent and inked print evidence in a court of law.

11. Knowledge of how to make cast impressions sufficient to prepare the area from which the impression is to be taken, to prepare the casting material, and to determine amount of casting material needed in order to obtain the evidence.

12. Knowledge of chemical processes used in obtaining latent prints such as ninhydrin and cyanoacrylate-ester sufficient to develop latent prints on various objects.
13. Knowledge of how to use various dyes such as Rhodamine 6-G and crystal violet in order to chemically induce luminescence of prints for alternate light source (ALS) detection.

14. Knowledge of the safe and proper use of alternate light source (ALS) in order to illuminate and to view chemically induced or inherently luminescent prints.

15. Knowledge of the methods to preserve physical evidence such as proper packaging, proper transporting, and proper documenting of where evidence was collected sufficient to preserve and maintain chain of custody of evidence.

LAPD.

16. Knowledge of department structure and the major responsibilities of the Los Angeles Police Department and Bureaus and Divisions sufficient to work effectively within the chain of command in the L.A.P.D.

17. Knowledge of LAPD radio codes such as Code 7, Code 6, and Code 4.

18. Knowledge of Penal Code numbers such as 211, 459, and 187.

19. Knowledge of abbreviations of LAPD terms such as ETA (estimated time of arrival), SOP (standard operating procedures), and RB (residential burglary) sufficient to communicate with law enforcement and investigative personnel.

20. Knowledge of court procedure such as roles of court officers, sequence of events, and role of the Forensic Print Specialist as an expert witness sufficient to testify effectively.

21. Knowledge of how to best present latent print evidence as to his/her findings and conclusions in court.

22. The ability to brief prosecuting attorneys as to what questions to ask and how questions should be phrased.

II. COMPUTER APPLICATIONS

23. Knowledge of Automated Fingerprint Identification System (AFIS) sufficient to evaluate, input, search, and retrieve latent print evidence.

III. READING STREET MAPS

24. Ability to read street maps sufficient to find crime scene location.
40. CREDIBILITY – Is truthful and sincere; objectively and clearly provides all pertinent information rather than being vague, omitting negative information or only stating what listeners “want to hear.”

Level of Competency Required by Job:

Level 1: Freely and openly share accurate job-related information with co-workers.

Level 2: Provide complete, accurate information to other City employees and members of the public.

Level 3: Represent department to the Mayors’ Office, City Council, City Commissions, and/or department heads, and/or to external organizations, professional associations, and/or the media.

Examples of Behavioral Indicators:

- Admits mistakes.
- Information provided is consistent (not contradictory or stating different things to different people).
- Answers questions directly and thoroughly.
- Shares credit for achievements.
- Acts in the best interest of the organization, not self interest.

Performance Levels:

**Satisfactory**

“Tells the complete story” from the onset. Is forthcoming with full information when questioned. Statements are consistent. Readily admits mistakes and gives credit to others.

**Superior**

Information provided is complete and accurate, and includes any negative information or information contrary to self interest. Does not attempt to be vague or put a “spin” on negative information to make it appear more positive.
44. FOLLOW WRITTEN DIRECTIONS – Performs work accurately as directed in writing.

Level of Competency Required by Job:

Level 1: Perform tasks assigned in writing.

Level 2: Perform work after reading instructional manual.

**Level 3:** Perform work after completion of training modules or programs presented in writing.

Examples of Behavioral Indicators:

- Correctly completes work assigned in writing.
- Answers questions and/or explains work to others who received the same instructions.
- Learns and applies information presented in writing (instruction manual; training program).
- Correctly infers details of work to be performed that were unclear or omitted as presented in writing.

Performance Levels:

**Satisfactory**

Correctly performs work assigned or for which training was provided in writing.

**Superior**

Understands instructions and training materials presented in writing to the extent that is able to answer questions or explain to others. Correctly infers unclear or omitted details as presented in writing.
45. **ORAL COMMUNICATION** – Communicates orally in a clear, concise, and effective manner.

**Level of Competency Required by Job**:

**Level 1**: Exchange specific, job-related information orally with others in the immediate work environment or via telephone and/or radio.

**Level 2**: **Obtain/provide/present general and/or job-specific information orally to a variety of others in various situations.**

**Level 3**: Obtain/provide/present a diverse array of information orally at varying levels of complexity to a wide range of others across many different situations and circumstances.

**Examples of Behavioral Indicators**:

- Audience clearly understands the intended message.
- Rarely must repeat information in response to questions.
- Refrains from use of unnecessary words, phrases, or jargon.
- Provides a level of detail appropriate to the situation (avoids too much or too little detail).
- Speaks at a level appropriate to the audience in terms of terminology, sentence structure, and simplicity/complexity of ideas expressed.
- Uses words with precision (vocabulary) to convey exact information.

**Performance Levels**:

**Satisfactory**

Speaks clearly and audibly, providing the appropriate information and level of detail. Typically conveys the message on the first attempt. Answers questions accurately and directly.

**Superior**

Speech is direct and to the point. Speaks convincingly and with authority when appropriate. Maintains sensitivity to the audience while providing thorough information with the appropriate level of detail through the use of precise language.
47. WRITTEN COMMUNICATION – Communicates effectively in writing.

Level of Competency Required by Job:

Level 1:  Write notes/e-mails. Completes forms with some open-ended responses (sentences).

**Level 2:** Write letters, articles/reports, and/or detailed descriptions of activities/occurrences.

Level 3: Write lengthy reports, instruction manuals, in-depth analyses/reviews of complex issues and/or articles for publication. Reviews the written work of others.

Examples of Behavioral Indicators:

- Writing includes the necessary information to convey the intended message.
- Sufficiently few errors in spelling, punctuation, grammar to not interfere with the intended message or distract the reader.
- Little editing or re-writing needed to produce a final product.
- Composes materials efficiently.
- Information is presented in a well organized manner.
- Tone and degree of formality are appropriate to the purpose and audience.

Performance Levels:

**Satisfactory**

Writes material that clearly communicates the necessary information; needs little editing.

**Superior**

Precisely uses words and organizes information in a way that enhances presentation of the message. Virtually no editing needed.